

Southeast Water District

The Southeast Water District Fund accounts for the activities of the Southeast Water District, which includes water purchases, maintenance and debt service on water lines approved by voters of the district. Maintenance is provided by employees of the Water Fund, which is reimbursed by the district.

Budget Summary:	2007 Actual	2008 Actual	2009 Amended	2009 Estimated	2010 Total Req.	2010 Total Rec.	2010 Appr. Cont.	2010 Appr. Exp.	2010 Total Appr.	Cont. % Inc./Dec.	Total % Inc./Dec.
Revenues											
Sales & Service	0	0	0	0	508,825	508,825	508,825	0	508,825	100%	100%
Total Revenues:	0	0	0	0	508,825	508,825	508,825	0	508,825	100%	100%
Expenditures											
Operating	0	0	0	0	232,451	232,451	232,451	0	232,451	100%	100%
Debt	0	0	0	0	276,374	276,374	276,374	0	276,374	100%	100%
Total Expenditures:	0	0	0	0	508,825	508,825	508,825	0	508,825	100%	100%
Net Cost	0	0	0	0	0	0	0	0	0	0%	0%
Number of County Employees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0%	0%

Southeast Water District Revenue

	2007 Actual	2008 Actual	2009 Amended	2009 Estimated	2010 Total Req.	2010 Total Rec.	2010 Appr. Cont.	2010 Appr. Exp.	2010 Total Appr.	Cont. % Inc./Dec.	Total % Inc./Dec.
SALES & SERVICE:											
TAP FEES	0	0	0	0	5,000	5,000	5,000	0	5,000	100%	100%
WATER SALES	0	0	0	0	503,825	503,825	503,825	0	503,825	100%	100%
Total Sales & Service:	0	0	0	0	508,825	508,825	508,825	0	508,825	100%	100%
TOTAL: Southeast Water District	0	0	0	0	508,825	508,825	508,825	0	508,825	100%	100%

Waste Management Fund

The Waste Management Fund accounts for the activities of Chatham County's waste management, including the collection sites, hauling, and disposal costs. The Waste Management Fund is an enterprise fund, which means that fees should fully support operating costs.

Budget Summary:	2007	2008	2009	2009	2010	2010	2010	2010	2010	Cont. %	Total %
	Actual	Actual	Amended	Estimated	Total Req.	Total Rec.	Appr. Cont.	Appr. Exp.	Total Appr.	Inc./Dec.	Inc./Dec.
Revenues											
Intergovernmental	29,179	16,319	10,000	5,594	20,000	20,000	10,000	10,000	20,000	0%	100%
Interest	98,725	65,512	80,000	40,000	30,000	30,000	30,000	0	30,000	(63%)	(63%)
Miscellaneous	(13)	1,969	20,000	(46)	20,000	20,000	20,000	0	20,000	0%	0%
Other Taxes/Licenses	82,799	87,069	70,000	94,800	110,000	100,000	100,000	0	100,000	43%	43%
Sales & Service	2,468,868	2,547,854	2,691,151	2,702,901	2,688,921	2,686,921	2,686,921	0	2,686,921	0%	0%
Fund Balance	0	0	1,093,000	0	13,100	835,000	821,806	13,100	834,906	(25%)	(24%)
Total Revenues:	2,679,558	2,718,723	3,964,151	2,843,249	2,882,021	3,691,921	3,668,727	23,100	3,691,827	(7%)	(7%)
Expenditures											
Salaries	449,768	461,518	484,337	447,572	489,567	463,207	463,207	0	463,207	(4%)	(4%)
Other Personnel Costs	192,220	194,022	216,517	201,448	216,621	211,233	211,233	0	211,233	(2%)	(2%)
Operating	1,533,188	1,584,475	2,046,177	1,816,593	1,904,747	1,987,167	1,987,167	0	1,987,167	(3%)	(3%)
Transfers	0	60,000	664,120	664,120	764,120	764,120	764,120	0	764,120	15%	15%
Public Assistance/Grants/Special Programs	0	0	10,000	3,800	10,000	10,000	10,000	0	10,000	0%	0%
Capital Outlay	66,430	79,711	543,000	511,000	256,100	256,100	233,000	23,100	256,100	(57%)	(53%)
Total Expenditures:	2,241,606	2,379,726	3,964,151	3,644,533	3,641,155	3,691,827	3,668,727	23,100	3,691,827	(7%)	(7%)
Number of County Employees	13.00	13.00	13.00	13.00	13.00	13.00	13.00	0.00	13.00	0%	0%

Waste Management Fund Revenue

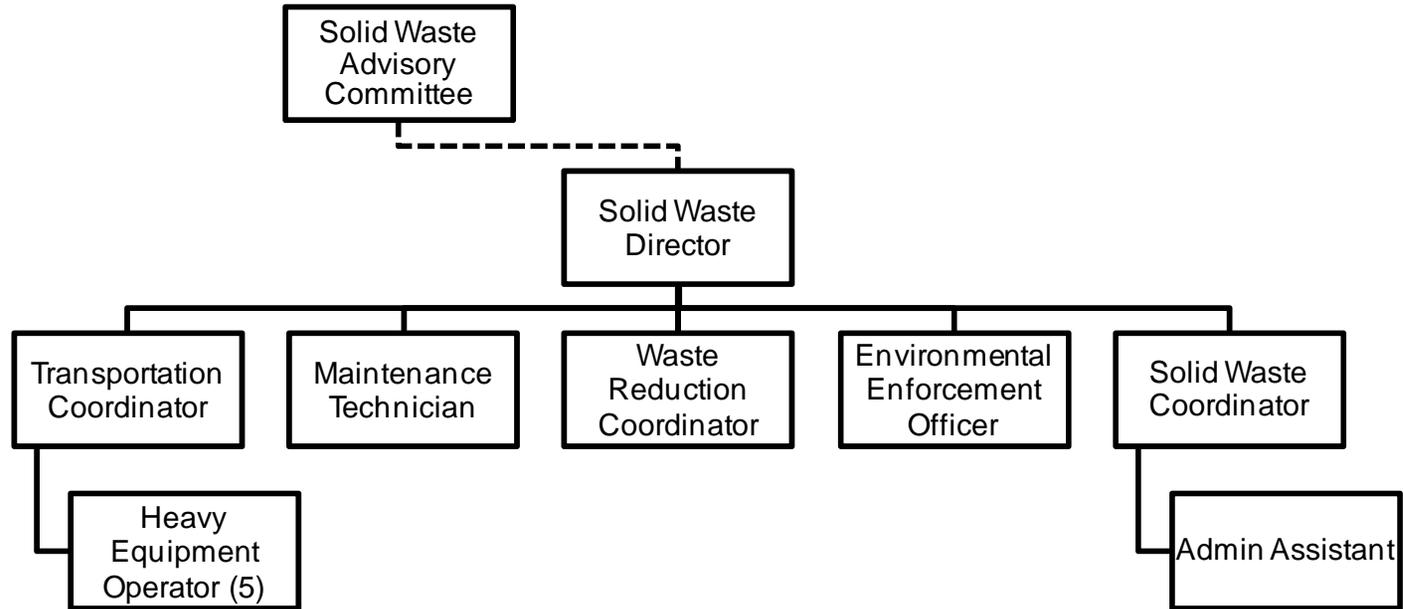
	2007 Actual	2008 Actual	2009 Amended	2009 Estimated	2010 Total Req.	2010 Total Rec.	2010 Appr. Cont.	2010 Appr. Exp.	2010 Total Appr.	Cont. % Inc./Dec.	Total % Inc./Dec.
INTERGOVERNMENTAL:											
FORKLIFT GRANT	0	0	0	0	10,000	10,000	0	10,000	10,000	0%	100%
NUISANCE TIRE GRANT	5,026	0	10,000	3,800	10,000	10,000	10,000	0	10,000	0%	0%
WHITE GOODS DISPOSAL GR	24,153	16,319	0	1,794	0	0	0	0	0	0%	0%
Total Intergovernmental:	29,179	16,319	10,000	5,594	20,000	20,000	10,000	10,000	20,000	0%	100%
INTEREST:											
INTEREST	98,725	65,512	80,000	40,000	30,000	30,000	30,000	0	30,000	(63%)	(63%)
Total Interest:	98,725	65,512	80,000	40,000	30,000	30,000	30,000	0	30,000	(63%)	(63%)
MISCELLANEOUS:											
CREDIT CARD ADMIN FEES	(13)	(91)	0	(46)	0	0	0	0	0	0%	0%
SALE OF SURPLUS PROPERTY	0	2,060	20,000	0	20,000	20,000	20,000	0	20,000	0%	0%
Total Miscellaneous:	(13)	1,969	20,000	(46)	20,000	20,000	20,000	0	20,000	0%	0%
OTHER TAXES/LICENSES:											
EXCISE TAX	0	0	0	16,000	40,000	32,000	32,000	0	32,000	100%	100%
SCRAP TIRE DISPOSAL TAX	59,537	64,834	50,000	60,000	50,000	50,000	50,000	0	50,000	0%	0%
WHITE GOODS DISPOSAL TAX	23,261	22,235	20,000	18,800	20,000	18,000	18,000	0	18,000	(10%)	(10%)
Total Other Taxes/Licenses:	82,799	87,069	70,000	94,800	110,000	100,000	100,000	0	100,000	43%	43%
SALES & SERVICE:											
COLLECTION CENTER FEE	1,720,464	1,756,115	1,947,995	2,012,263	2,012,263	2,012,263	2,012,263	0	2,012,263	3%	3%
COLLECTION CENTER/CHURCH	115	0	0	0	0	0	0	0	0	0%	0%
DECALS	6,301	5,611	2,000	3,000	3,000	3,000	3,000	0	3,000	50%	50%
DISPOSAL FEE	590,199	608,197	620,956	602,658	602,658	602,658	602,658	0	602,658	(3%)	(3%)
GRAZING CARDS	581	785	200	60	0	0	0	0	0	(100%)	(100%)
L CENTER FEE - TOWNS	6,014	5,616	3,000	3,300	3,000	3,000	3,000	0	3,000	0%	0%
LANDFILL FEE	40,162	28,910	24,000	18,500	20,000	18,000	18,000	0	18,000	(25%)	(25%)
MULCH SALES	5,921	11,232	3,000	8,000	8,000	8,000	8,000	0	8,000	167%	167%
PROMOTIONAL MATERIALS	2,637	2,997	0	120	0	0	0	0	0	0%	0%
RECYCLABLES	96,474	128,392	90,000	55,000	40,000	40,000	40,000	0	40,000	(56%)	(56%)
Total Sales & Service:	2,468,868	2,547,854	2,691,151	2,702,901	2,688,921	2,686,921	2,686,921	0	2,686,921	0%	0%
FUND BALANCE:											
APPROPRIATED FUND BALANCE	0	0	1,093,000	0	13,100	835,000	821,806	13,100	834,906	(25%)	(24%)

Total Fund Balance:	0	0	1,093,000	0	13,100	835,000	821,806	13,100	834,906	(25%)	(24%)
TOTAL: Waste Management Fund	2,679,558	2,718,723	3,964,151	2,843,249	2,882,021	3,691,921	3,668,727	23,100	3,691,827	(7%)	(7%)

The mission of the Waste Management Department is to promote environmentally sound activities and provide a clean, safe, efficient program for the management, collection, reduction/recycling and disposal of solid waste.

Major responsibilities:

1. Provide clean, safe collection centers for county residents and businesses to dispose of their household waste and recyclables.
2. Provide efficient, safe handling and hauling of waste and recyclables.
3. Reduce the tonnage of waste disposed.
4. Educate the public and staff about effective waste reduction.
5. Comply with state regulations and laws concerning disposal and landfills.
6. Provide effective, safe management of special waste items, such as tires, white goods, hazardous waste and electronics.
7. Provide an education and enforcement program to reduce illegal dumping, environmental infractions and misuse of collection centers.



Expansion Approved:

- Forklift Grant: At the February 2, 2009 Board of Commissioners' meeting, the Board approved the Waste Management Department's request to apply for a grant for the purchase of a forklift and the construction of a ramp to load baled recyclables into a trailer. Baling materials should reduce the hauling costs to recycling markets. The current grant proposal is an attempt to extend the utilization of the baler that is now on site. Funding would be used to purchase a forklift with bale/fork clamp and construct a ramp and pad on which to set a trailer. Funding will be provided through a grant and fund balance appropriation. Total cost: \$23,100. Net Cost: \$0.

Work Plan

Goal: Protect and conserve the county's natural resources by reducing overall waste disposal and ensuring secure, long-term disposal.

Objectives:

- Increase the total tons of material recycled that the county controls.
- Decrease annual disposal rate per customer using the collection center and per county resident (per capita).
- Ensure the county has long-term secured disposal (greater than 20 years) for the sound management of waste.

Key Measures	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimated	FY 2010 Projected
Actual disposal rate per capita in tons.	.715	.699	.690	.583	.583
Actual disposal rate per customer in pounds.	34.01	34.34	34.56	34.50	34.45
Tons of materials recycled (county managed).	3,111	3,896	3,370	3,400	3,500
The actual length of years for secured waste disposal capacity.	1	1	1	1	>20

Goal: Reduce illegal dumping incidents through a cost-effective enforcement program

Objectives:

- Use educational campaign to ensure that the rate of repeat illegal dumping offenders is no more than 1%
- Increase the percent of illegal dumping complaints resolved (the offender is identified or the case is determined to be unfounded)
- Control the average cost of investigations

Key Measures	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimated	FY 2010 Projected
Percent of repeat offenders	0%	0%	0%	0%	0%
Percent of cases solved/unfounded	80%	77%	85%	85%	85%
Average cost per investigation	\$103	\$117	\$107	\$111	\$111

Goal: Ensure wise use of County funds by operating the department as a self-supporting enterprise, not funded with County property taxes

Objectives:

- Percent of budget subsidized by County General Fund tax revenues (property taxes)
- Minimize need for fee increases, effectively manage fee revenues, minimizing the need for fee increases. Fees include: 1. Annual solid waste fee

which funds 12 waste/recycling collection centers, and 2. Disposal fee which helps cover the costs of disposing of waste

- Develop and use a checklist for monthly inspections for collection center assets to determine condition and repairs needed
- Develop and use a checklist for monthly inspections for heavy equipment to determine condition and repairs needed

Key Measures	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimated	FY 2010 Projected
Percent of budget subsidized by county tax revenues	0%	0%	0%	0%	0%
Current Solid Waste Fee for Collection Centers	\$81	\$81	\$81	\$81	\$81
Current Disposal Fee for Collection Centers	\$34	\$34	\$34	\$34	\$34
Cost of collection center maintenance as a percentage of Waste Management total budget	2.5%	3.1%	2.0%	2.3%	2.3%
Cost of heavy equipment maintenance as a percentage of Waste Management total budget	1.4%	1.2%	1.2%	1.2%	1.2%

Goal: Improve customer service by providing accessible and efficient waste disposal and recycling for Chatham County citizens

Objectives:

- Eliminate all instances of collection center customers who are "redirected" due to insufficient capacity to collect bulky items
- Eliminate all instances of collection center customers who are unable to dispose of their bagged household waste and common recyclables
- Minimize the cost per pound to manage waste left at the collection centers
- Minimize the cost per pound to manage common recyclables (cardboard, glass, magazines, newsprint, plastics, steel and aluminum cans) left at the collection centers
- Minimize the cost per pound to manage ALL material left at the collection centers
- Ensure that at least 80% of customers who complete the biennial survey (every two years) rate overall customer service at collection centers very good or above average

Key Measures	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimated	FY 2010 Projected
Total number of collection center customers	674,958	668,405	674,974	675,000	675,000
Number of customers with bulky items that are redirected	0	0	0	0	0
Number of customers unable to dispose of bagged household waste and or recyclables	0	1	1	0	0
Cost per pound to manage waste	\$0.05	\$0.04	\$0.05	\$0.06	\$0.06
Cost per pound to manage common recyclables	\$0.10	\$0.06	\$0.07	\$0.08	\$0.08

Cost per pound to manage all materials	\$0.06	\$0.05	\$0.06	\$0.06	\$0.06
Percent of biennial survey respondents rating customer service as very good or above average		N/M	N/M	80%	N/M

Goal: Prevent accidents resulting in staff injuries and vehicle damages.

Objectives:

- Minimize the number of incidents of personal injury of staff through regular safety inspections and regular safety training
- Minimize the number of avoidable departmental vehicle incidents and vehicular property damage, through regular safety inspections and trainings

Key Measures	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimated	FY 2010 Projected
Actual number of personal injuries	1	2	0	2	0
Actual number of (at fault) vehicular accidents	0	0	3	1	0
Number of days missed due to work-related injuries	17	5	0	0	0

Water Fund

The Water Fund accounts for the activities of Chatham County's water utility, including the distribution system, water treatment plant, and a small sewer operation in the Bynum area. The Water Fund is an enterprise fund, which means that fees should fully support operating costs.

Budget Summary:

	2007 Actual	2008 Actual	2009 Amended	2009 Estimated	2010 Total Req.	2010 Total Rec.	2010 Appr. Cont.	2010 Appr. Exp.	2010 Total Appr.	Cont. % Inc./Dec.	Total % Inc./Dec.
Revenues											
Intergovernmental	0	0	0	0	0	0	0	0	0	0%	0%
Interest	118,376	132,300	101,000	63,800	50,000	50,000	50,000	0	50,000	(50%)	(50%)
Miscellaneous	40,937	95,329	0	623	0	0	0	0	0	0%	0%
Sales & Service	5,111,583	4,522,123	4,957,799	4,402,129	4,387,400	4,388,100	4,388,100	0	4,388,100	(11%)	(11%)
Transfers	72,720	0	25,000	419,000	1,686,105	1,686,105	1,686,105	0	1,686,105	6644%	6644%
Fund Balance	0	0	193,072	0	148,765	148,765	148,592	0	148,592	(23%)	(23%)
Total Revenues	5,343,616	4,749,752	5,276,871	4,885,552	6,272,270	6,272,970	6,272,797	0	6,272,797	19%	19%
Expenditures											
Salaries	629,653	746,256	813,380	797,245	801,810	776,628	776,628	0	776,628	(5%)	(5%)
Other Personnel Costs	435,650	393,993	415,653	420,871	408,846	403,844	403,844	0	403,844	(3%)	(3%)
Operating	2,052,571	2,223,262	2,809,726	2,687,803	2,660,043	2,615,809	2,615,809	0	2,615,809	(7%)	(7%)
Debt	197,154	190,693	184,230	578,230	1,863,875	1,863,875	1,863,875	0	1,863,875	912%	912%
Transfers	888,355	900,000	900,000	900,000	900,000	463,876	463,876	0	463,876	(48%)	(48%)
Capital Outlay	113,223	177,795	153,882	152,175	148,765	148,765	148,765	0	148,765	(3%)	(3%)
Total Expenditures	4,316,606	4,631,998	5,276,871	5,536,324	6,783,339	6,272,797	6,272,797	0	6,272,797	19%	19%

Water Fund Revenue

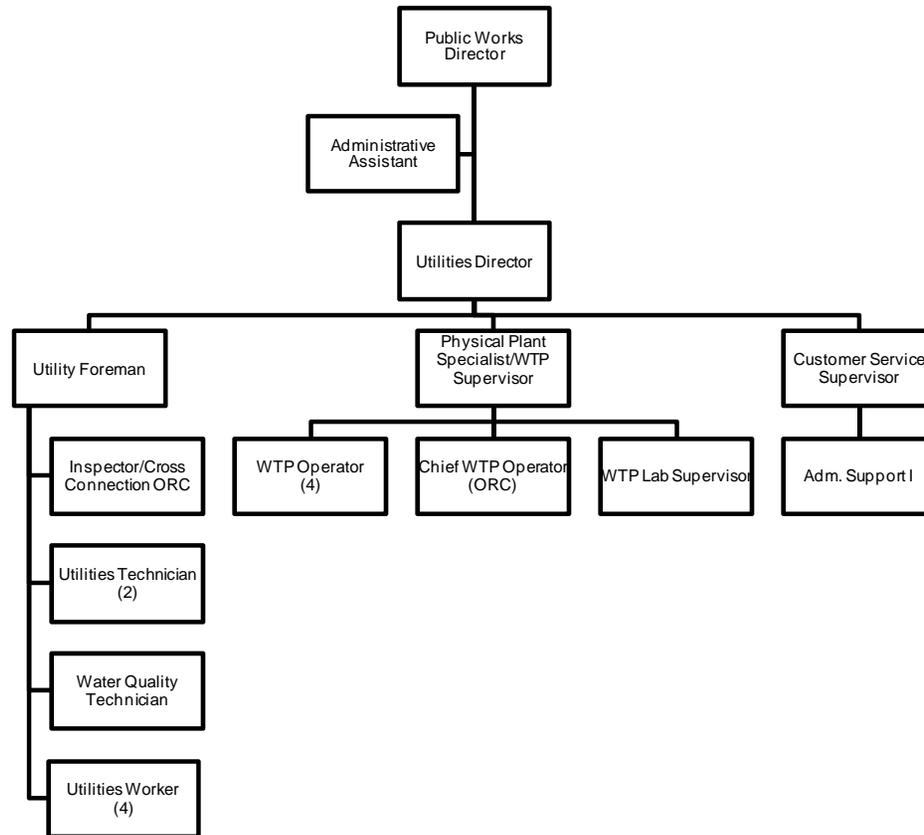
	2007 Actual	2008 Actual	2009 Amended	2009 Estimated	2010 Total Req.	2010 Total Rec.	2010 Appr. Cont.	2010 Appr. Exp.	2010 Total Appr.	Cont. % Inc./Dec.	Total % Inc./Dec.
INTEREST:											
INTEREST	118,376	132,300	101,000	63,800	50,000	50,000	50,000	0	50,000	(50%)	(50%)
Total Interest:	118,376	132,300	101,000	63,800	50,000	50,000	50,000	0	50,000	(50%)	(50%)
MISCELLANEOUS:											
ARMY CORP CONTRACT	0	93,300	0	0	0	0	0	0	0	0%	0%
GOLDSTON-GULF CONTRACT	3,136	0	0	0	0	0	0	0	0	0%	0%
INSURANCE REIMBURSEMENTS	0	1,914	0	0	0	0	0	0	0	0%	0%
MISCELLANEOUS	37,801	159	0	623	0	0	0	0	0	0%	0%
SALE OF SURPLUS PROPERTY	0	(44)	0	0	0	0	0	0	0	0%	0%
Total Miscellaneous:	40,937	95,329	0	623	0	0	0	0	0	0%	0%
SALES & SERVICE:											
CONTRACT REPAIR FEES	0	0	0	896	0	0	0	0	0	0%	0%
INSTALLATION FEES	39,310	26,640	25,000	22,000	14,400	14,400	14,400	0	14,400	(42%)	(42%)
LATE FEES	33,455	32,155	34,000	39,000	30,000	34,000	34,000	0	34,000	0%	0%
PLAN REVIEW	3,563	17,802	10,000	7,259	10,000	7,000	7,000	0	7,000	(30%)	(30%)
RAW WATER-JORDAN LAKE	8,100	0	0	0	0	0	0	0	0	0%	0%
RECONNECTIONS	15,225	13,515	13,500	11,880	12,600	13,500	13,500	0	13,500	0%	0%
SEWER	16,177	15,033	14,400	16,000	14,400	14,400	14,400	0	14,400	0%	0%
SMALL LINE CONSTRUCT PROJ	2,997	2,991	0	294	0	0	0	0	0	0%	0%
TAP FEES	19,700	28,000	15,000	4,800	6,000	4,800	4,800	0	4,800	(68%)	(68%)
WATER SALES	4,973,057	4,385,988	4,845,899	4,300,000	4,300,000	4,300,000	4,300,000	0	4,300,000	(11%)	(11%)
Total Sales & Service:	5,111,583	4,522,123	4,957,799	4,402,129	4,387,400	4,388,100	4,388,100	0	4,388,100	(11%)	(11%)
TRANSFERS:											
CAPITAL RESERVE	0	0	0	394,000	1,686,105	1,686,105	1,686,105	0	1,686,105	100%	100%
VEHICLE REPLACEMENT	72,720	0	25,000	25,000	0	0	0	0	0	(100%)	(100%)
Total Transfers:	72,720	0	25,000	419,000	1,686,105	1,686,105	1,686,105	0	1,686,105	6644%	6644%
FUND BALANCE:											
APPROPRIATED FUND BALANCE	0	0	193,072	0	148,765	148,765	148,592	0	148,592	(23%)	(23%)
Total Fund Balance:	0	0	193,072	0	148,765	148,765	148,592	0	148,592	(23%)	(23%)
TOTAL: Water Fund	5,343,616	4,749,752	5,276,871	4,885,552	6,272,270	6,272,970	6,272,797	0	6,272,797	19%	19%

Water -- Distribution

To protect and manage Chatham County's water supplies and provide the highest possible quality of water and services in a reliable, cost-efficient manner.

Major responsibilities:

1. Manufacture and deliver safe drinking water to customers.
2. Maintain and operate the water system.
3. Repair major system breaks immediately.
4. Assist with building/engineering projects for the county.
5. Deliver accurate monthly reports to Division of Water Quality.



Budget Summary:	2007 Actual	2008 Actual	2009 Amended	2009 Estimated	2010 Total Req.	2010 Total Rec.	2010 Appr. Cont.	2010 Appr. Exp.	2010 Total Appr.	Cont. % Inc./Dec.	Total % Inc./Dec.
Expenditures											
Salaries	430,319	523,789	556,522	544,340	556,434	540,487	540,487	0	540,487	(3%)	(3%)
Other Personnel Costs	235,453	244,566	264,389	253,325	259,184	256,061	256,061	0	256,061	(3%)	(3%)
Operating	1,475,421	1,642,638	1,988,966	1,858,447	1,892,435	1,853,701	1,853,701	0	1,853,701	(7%)	(7%)
Debt	197,154	190,693	184,230	578,230	1,863,875	1,863,875	1,863,875	0	1,863,875	912%	912%
Transfers	888,355	900,000	900,000	900,000	900,000	463,876	463,876	0	463,876	(48%)	(48%)
Capital Outlay	113,223	167,863	112,882	115,848	148,765	148,765	148,765	0	148,765	32%	32%
Total Expenditures:	3,339,925	3,669,548	4,006,989	4,250,190	5,620,693	5,126,765	5,126,765	0	5,126,765	28%	28%
Number of County Employees	15.00	15.00	15.00	15.00	15.00	15.00	15.00	0.00	15.00	0%	0%

Work Plan

Goal: Improve water quality to reduce the number of Notices of Violation and provide our customers with clean, potable drinking water.

Objectives:

- Eliminate number of Notices of Violations issued to the county by the NC Division of Water Quality (does not include NOV's for water purchased from other municipalities)
- Develop flushing program, with 50% of hydrants flushed each year.
- Repair minor system leaks within 24 to 48 hours.
- Develop valve exercising program, with 100% of valves exercised each year.

Key Measures	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimated	FY 2010 Projected
Number of Notices of Violation	3	1	0	0	0
Percent of hydrants flushed to protect water quality	40%	45%	5%	50%	50%
Percent of minor system leaks fixed within 24-48 hours	90%	90%	10%	100%	100%
Percent of valves exercised to protect water quality	NM	NM	NM	NM	100%

Goal: Improve customer service in the water treatment and distribution systems by communicating more effectively with our customers.

Objectives:

- Respond to customer inquiries within 24 hours.
- Solicit customer feedback on services through point-of-service survey and online feedback form
- Minimize number of complaints received about overall customer service and specific complaints about billing and service disruption
- Increase annual visits to main water department webpage and increase number of online residential water service applications received by 8% per year

Key Measures	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimated	FY 2010 Projected
Percent of time that we respond to inquiries within 24 hours	75%	85%	85%	85%	90%
Percent of customers reporting that they are satisfied or very satisfied with our service through survey	75%	80%	85%	85%	90%
Number of complaints received from customers related to billing and service disruption	NM	NM	NM	NM	3
Number of complaints received from customers related to customer service	NM	NM	NM	NM	0
Actual number of visits (hits) to our main water department webpage	NM	NM	2184	2500	2800
Percent increase of online residential water service applications received	NM	NM	NM	21%	8%

Goal: Develop and retain knowledgeable and qualified staff by encouraging employees to seek training for certifications and by holding in-house training that helps them with basic skills and knowledge.

Objectives:

- Increase percent of water treatment & distribution employees who have attained the highest-level of certification available for their job functions
- Keep staff turnover rate for water department at 10% or less per year

Key Measures	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimated	FY 2010 Projected
Percent of water treatment & distribution employees achieving the highest level of certification for their function	NM	NM	NM	85%	85%
Annual staff turnover rate	NM	NM	NM	4%	0%

Goal: Ensure wise management of county resources.

Objectives:

- Identify and/or repair sources of water loss to reduce unaccounted for water.
- Monitor construction of capital projects for efficiency and quality and keep them on time and within budget.
- Replace standard meters with radio-read meters to reduce time spent reading meters and inaccurate readings.

Key Measures	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimated	FY 2010 Projected
Percent of capital projects on budget	95%	95%	80%	100%	100%
Percent of capital projects on schedule	95%	95%	80%	100%	100%
Percent of old meters replaced with new radio-read meters	NM	NM	NM	NM	100%
Percent of gallons of unaccounted for water	NM	NM	NM	10%	8%
Percent of projects inspected daily	NM	NM	NM	100%	100%

Goal: Provide engineering and construction-related services (other than water) to various departments in a timely, professional manner.

Objectives:

- Provide Owner's Agent services for Library construction
- Provide Project Manager services for Judicial Center construction
- Provide engineering support for the Performance Building and Courthouse Renovation projects

Key Measures	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimated	FY 2010 Projected
Library construction delivered on time and within budget	NM	NM	NM	NM	YES
Judicial Center construction delivered on time and within budget	NM	NM	NM	NM	YES
Performance Building renovation on time and within budget	NM	NM	NM	NM	YES

Water -- Waste Water Treatment

The Waste Water Treatment Division work plan is incorporated into the Water Distribution work plan.

Budget Summary:	2007 Actual	2008 Actual	2009 Amended	2009 Estimated	2010 Total Req.	2010 Total Rec.	2010 Appr. Cont.	2010 Appr. Exp.	2010 Total Appr.	Cont. % Inc./Dec.	Total % Inc./Dec.
Expenditures											
Operating	24,927	18,838	93,596	9,660	23,623	23,623	23,623	0	23,623	(75%)	(75%)
Capital Outlay	0	0	0	0	0	0	0	0	0	0%	0%
Total Expenditures:	24,927	18,838	93,596	9,660	23,623	23,623	23,623	0	23,623	(75%)	(75%)
Net Cost	24,927	18,838	93,596	9,660	23,623	23,623	23,623	0	23,623	(75%)	(75%)
Number of County Employees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0%	0%

Water -- Water Treatment

The Water Treatment Division work plan is incorporated into the Water Distribution work plan.

Budget Summary:	2007 Actual	2008 Actual	2009 Amended	2009 Estimated	2010 Total Req.	2010 Total Rec.	2010 Appr. Cont.	2010 Appr. Exp.	2010 Total Appr.	Cont. % Inc./Dec.	Total % Inc./Dec.
Expenditures											
Salaries	199,334	222,467	256,858	252,905	245,376	236,141	236,141	0	236,141	(8%)	(8%)
Other Personnel Costs	200,197	149,427	151,264	167,546	149,662	147,783	147,783	0	147,783	(2%)	(2%)
Operating	552,223	561,786	727,164	819,696	743,985	738,485	738,485	0	738,485	2%	2%
Debt	0	0	0	0	0	0	0	0	0	0%	0%
Transfers	0	0	0	0	0	0	0	0	0	0%	0%
Capital Outlay	0	9,932	41,000	36,327	0	0	0	0	0	(100%)	(100%)
Total Expenditures:	951,754	943,612	1,176,286	1,276,474	1,139,023	1,122,409	1,122,409	0	1,122,409	(5%)	(5%)
Net Cost	951,754	943,612	1,176,286	1,276,474	1,139,023	1,122,409	1,122,409	0	1,122,409	(5%)	(5%)
Number of County Employees	6.00	7.00	7.00	7.00	7.00	7.00	7.00	0.00	7.00	0%	0%